

MAKE

COACHING & INSPIRATION "LEADING FROM A DISTANCE"

4 CATEGORIES OF DECISION MAKING

YOUR	
LEADE	RSHIP PRESENCE
KNOWN	

1. RELATIONAL 2. TACTICAL 3. OPERATIONAL 4. STRATEGIC

С

Some people own their space, projecting ease, warmth and capability. People observe your walk, posture, facial expression, vocal impact and dress quality to assess executive presence. They watch how you enter a room, sit in a chair and graciously interact with others. Command of the room with gracious charisma is the look and sound of confidence, conviction and competence based on nonverbal behavior.

L

Achieving great results requires knowing how to influence others and also understanding the organization's power and politics. The most influential leaders use influence without being seen as political. They know how to use the power they've been given in a values-based manner. Being an effective influencer with authentic political savvy is not an oxymoron. It's achievable and essential to your success.

Ε

Leadership presence means you can move back and forth easily between strategic vision and tactical direction. Both need to be articulated well and connected continuously. Creating an engaging vision for a goal gives the tasks meaning. Clear expectations make a strategic vision more real and Expect Strategic Vision relevant. Mastery of both allows you to create and capture value.

A

Presentations have changed the trajectory of many high-level careers. Connecting with the audience is what makes the difference. Outstanding presentation skills can dramatically impact the direction and commitment of an organization. Formal and informal presentations of information **Align With Audience** are the moments in which people significantly assess your capability. Even small-group presentations in front of the right audience can be pivotal.

R

Interpersonal skills have always been key to leadership success. Their importance has been increased by globalization, diversity, instantaneous communications and the expectation of 24/7 electronic interactions. The speed and access of communications has changed how we lead around the world, in different buildings or across the table. We can rise or fall entirely based upon how well we do or do not relate to others.

L

Most executives think they are much better listeners than others do. Great listening is not just great hearing. The test of a good listener is whether the other person feels heard and understood. Several studies have identified listening as the most critical success factor for leaders. You spend over half your day listening to others; you may as well get good at it!

Y

Praise and motivation matter. If you're not consistently reinforcing what you expect, you won't get what you expect. People deliver best when they feel valued and respected, no matter what pressures exist. To get the biggest impact for the praise you deliver, demonstrate honest warmth with engaged poise, because praise from you matters more than you know.